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Note

The examples which follow are a small sampling of delivered work products. To protect client confidentiality, many have had client and project names removed and photos blurred.

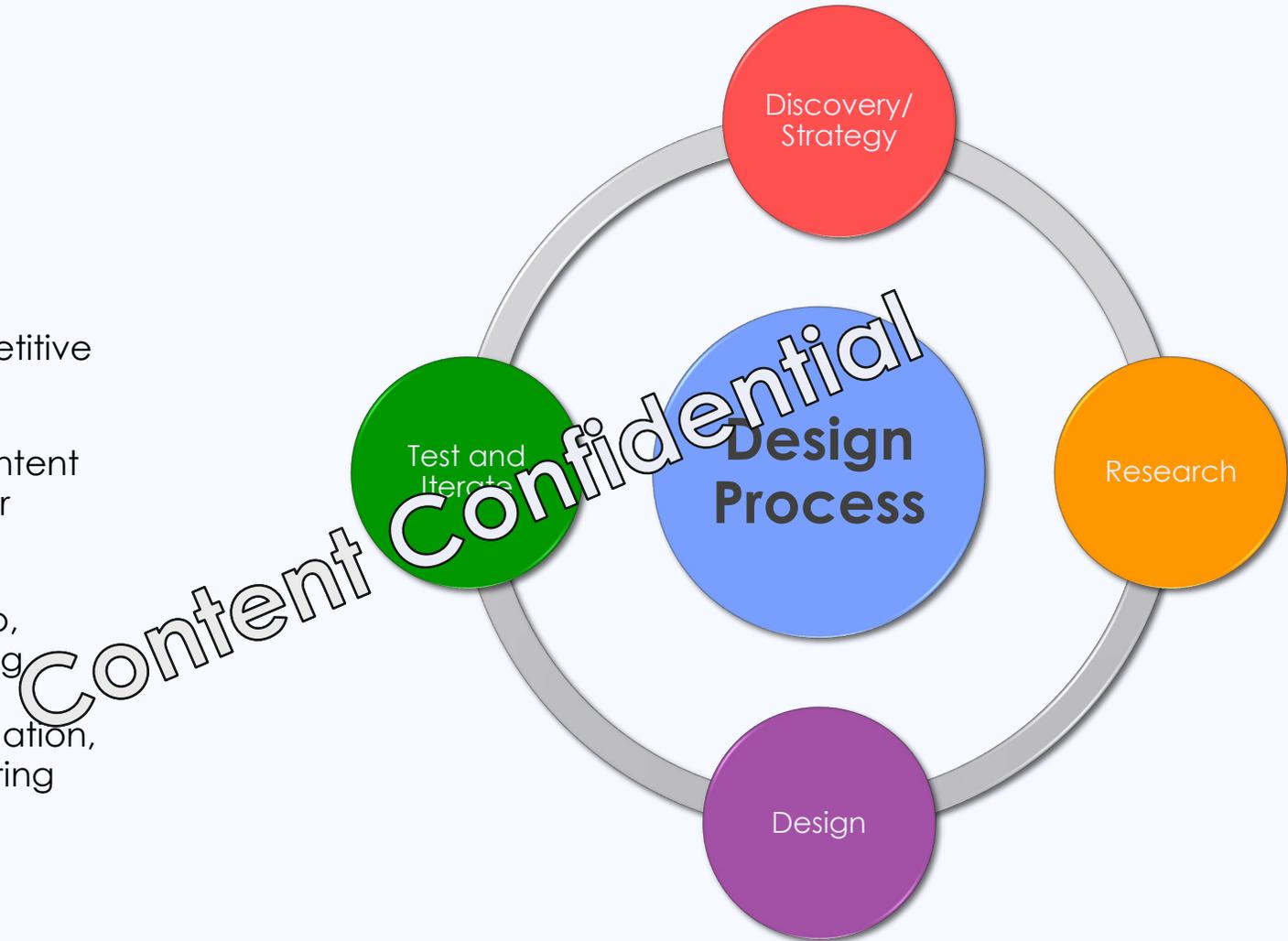
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PROCESS

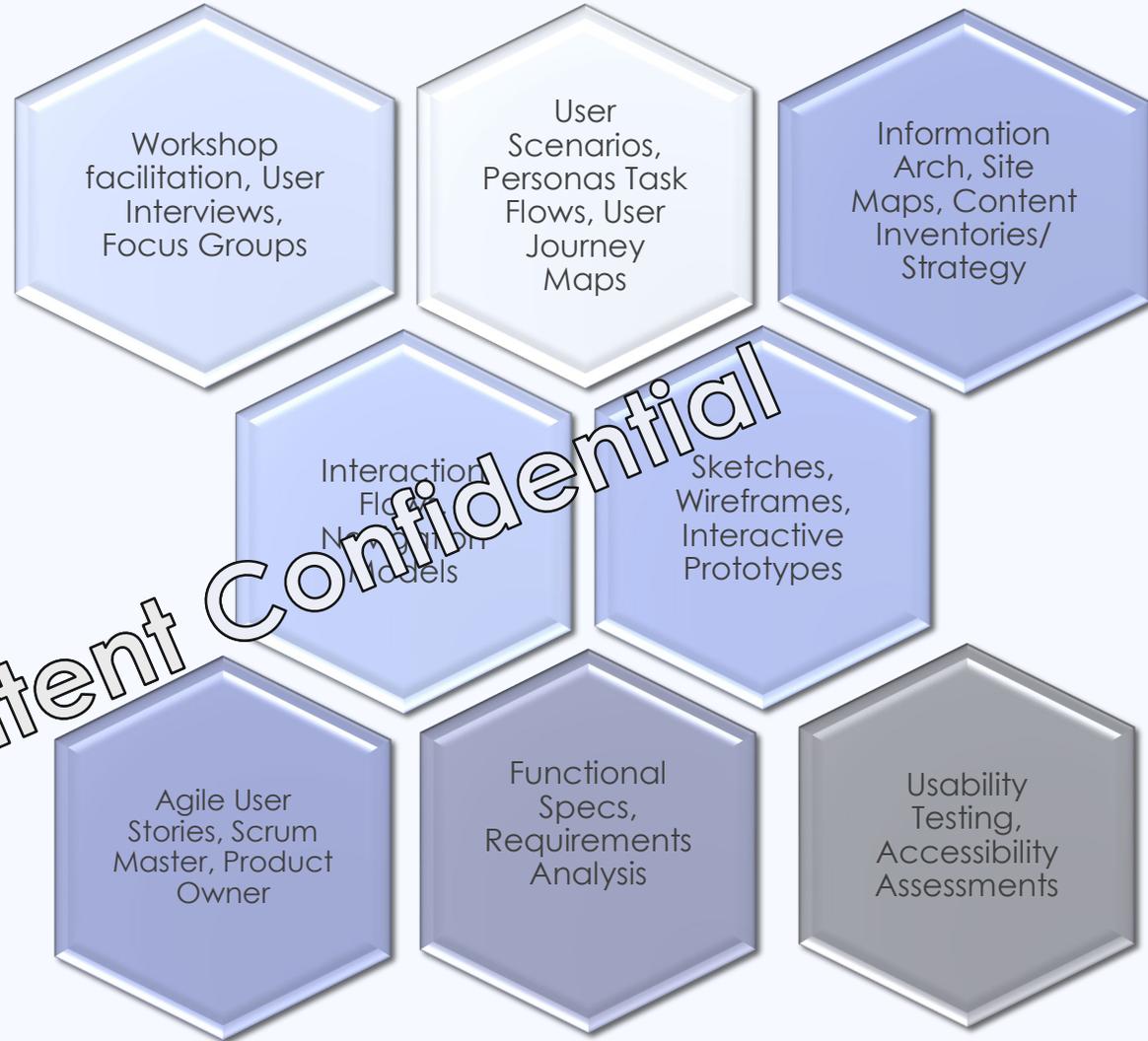
My process is flexible and iterative following basic Design process.

- Discovery/Strategy - set vision, information architecture, competitive analysis, user journeys
- Research – usability analysis, content audit, ethnographic studies, user profiles
- Design – storyboarding, site map, wireframing, iterative prototyping
- Test and Iterate – heuristic evaluation, accessibility testing, usability testing



COMPETENCIES

My broad expertise and background enables abilities that support me in communicating key concepts, developing solutions and strategies while balancing user and business needs to complete business objectives within the complex business enterprise space.



Business Process Reengineering Project

Goal: Multi year project to modernize and streamline primary applications with the objective of improving the efficiency, effectiveness and satisfaction of the systems that support the overall process.

Key Design Processes:

- Discovery
- Research
- Design
- Test

Project Objectives

Functionality that emphasized parity along with reduction of critical points of pain for quicker roll out for an internal group with over 10,000 users

- Integrate applications through a single point of entry
- Improve usability of applications and user satisfaction
- Provide method for patent employees to access web based provided applications
- Improve the current workflow and status of patent applications as they flow through the system
- Support telework and collaboration of users
- Promote a common behavior across all applications

Design Role:

- Design Lead - leading team of UX designers, planning work, and providing primary interface with stakeholders
- Primary Designer and Researcher by design areas, facilitating user research

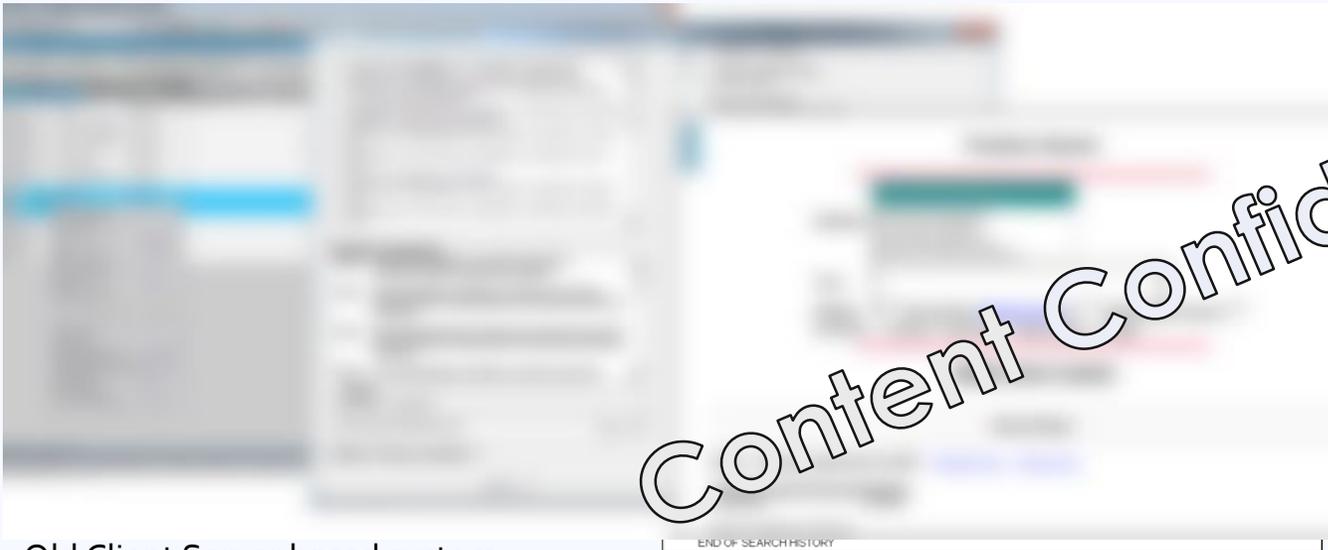
Primary Design Responsibilities & Deliverables:

- Leading team of UX designers to ensure products delivered on time
- Collaborating with stakeholders to identify requirements and solutions
- Working with dev team(s) and business owners in Agile environment
- Write user stories based on analysis and research into user needs
- Conducting user research to gain understanding of user needs
- Designing accessible wireframes that integrated into the enterprise application through iterative process with developers and stakeholders
- Designing and facilitating regular usability tests with end users

Background

Older systems had frequent crashes and were not expandable for the 10k users who relied on it every day.

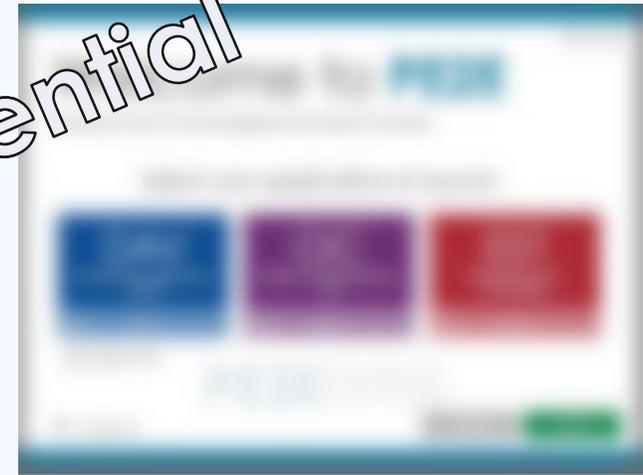
The system was comprised of 3 applications



Old Client Server based system

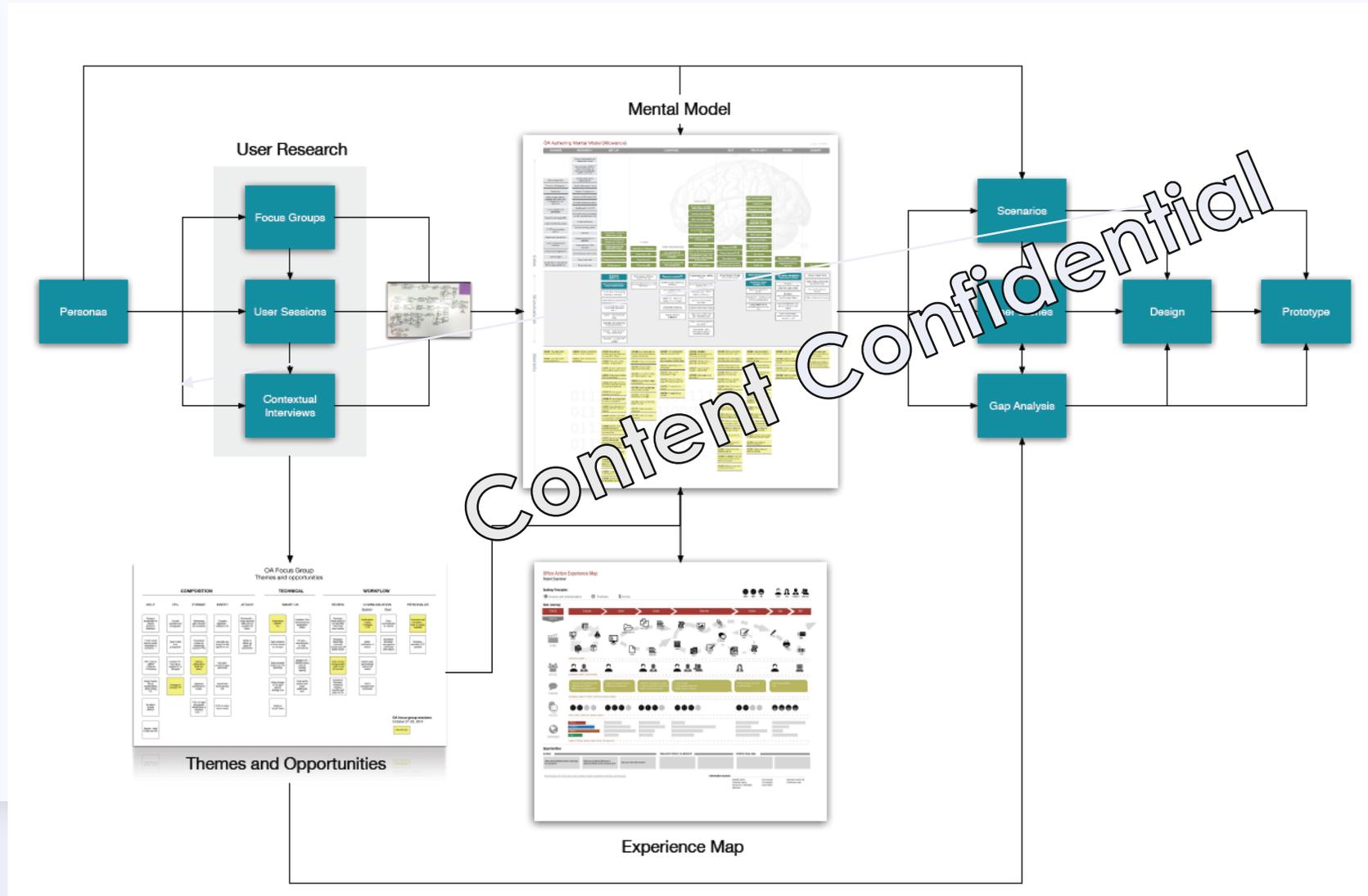
Old Word macro based system

Old web based system



Discovery Process

Overview of research activities and products that I led and produced as result of research



Discovery Process

Mental model /journey map exercise



I facilitated a Mental Model Exercise with users to identify:

- Actions
- Needs
- Issues
- Sentiment

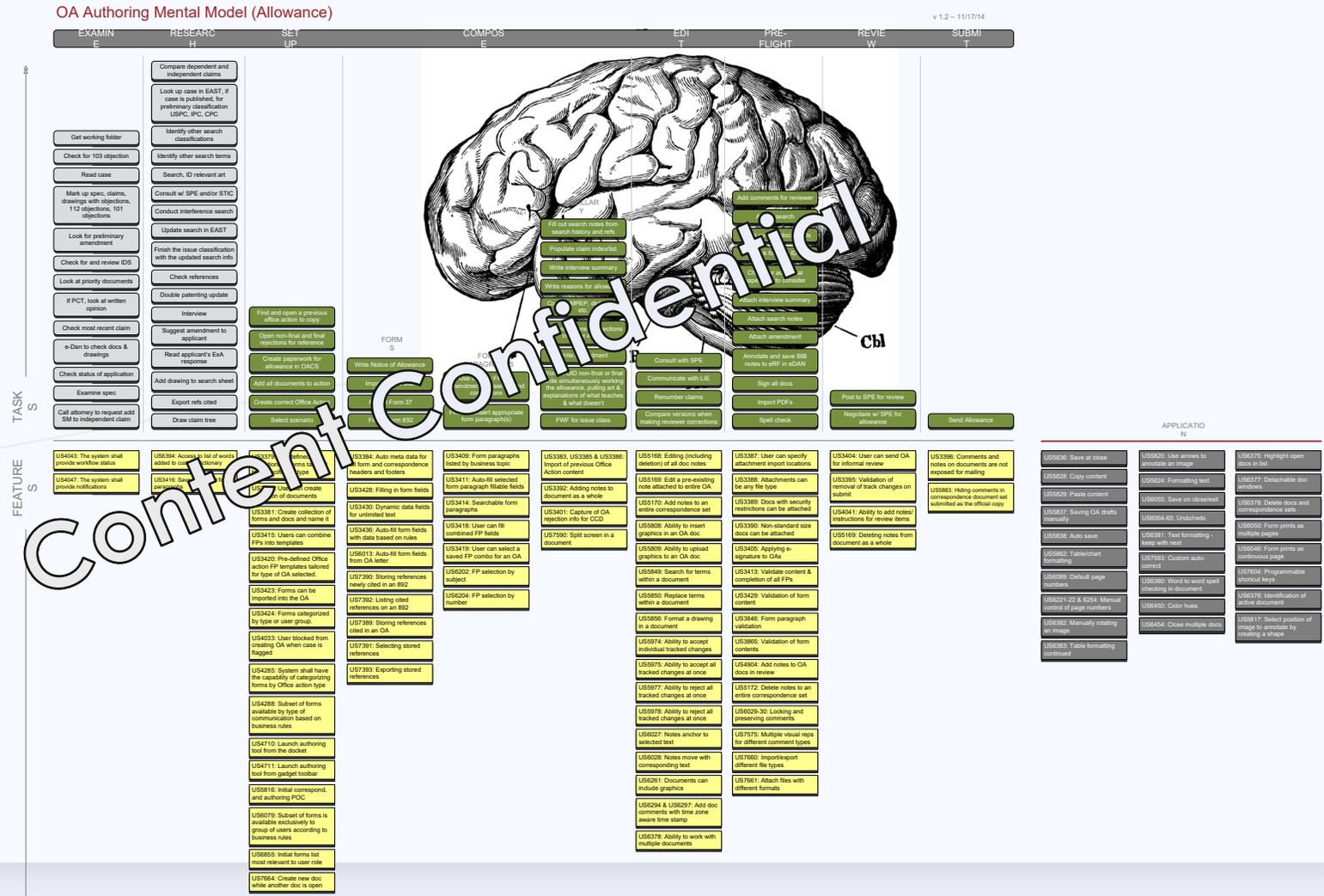
Discovery Process

Mental model exercise

From the data:

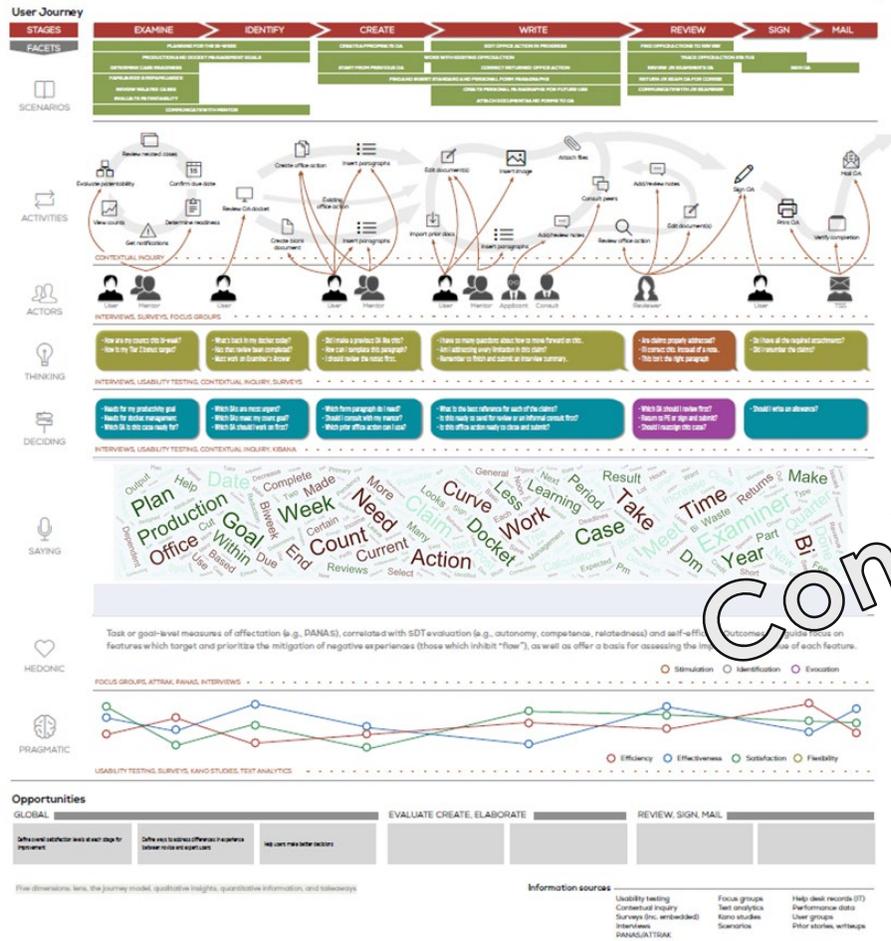
Included the tasks/activities from the mental model exercise (top part of diagram)

Added/created user stories that aligned with the tasks in the top portion (bottom of diagram)



Discovery Process

User Journey Map



From the data collected in the facilitated sessions, I created a journey map based on analysis to show a holistic view of the process and to understand how core functions fit together

Stages/processes

- Actors/people

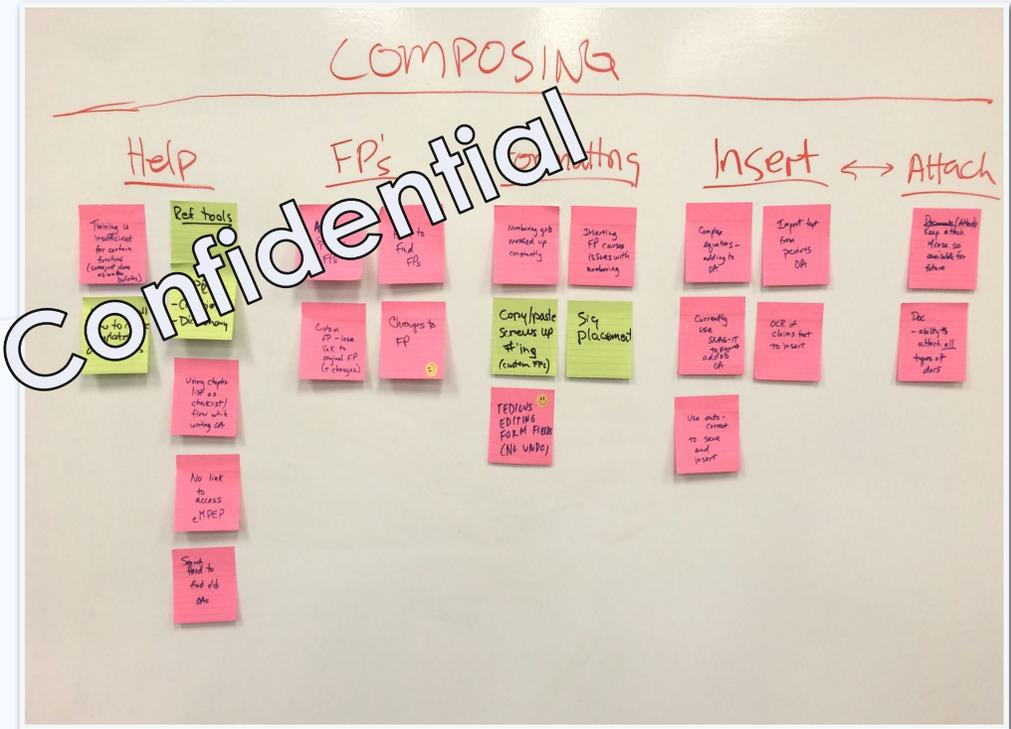
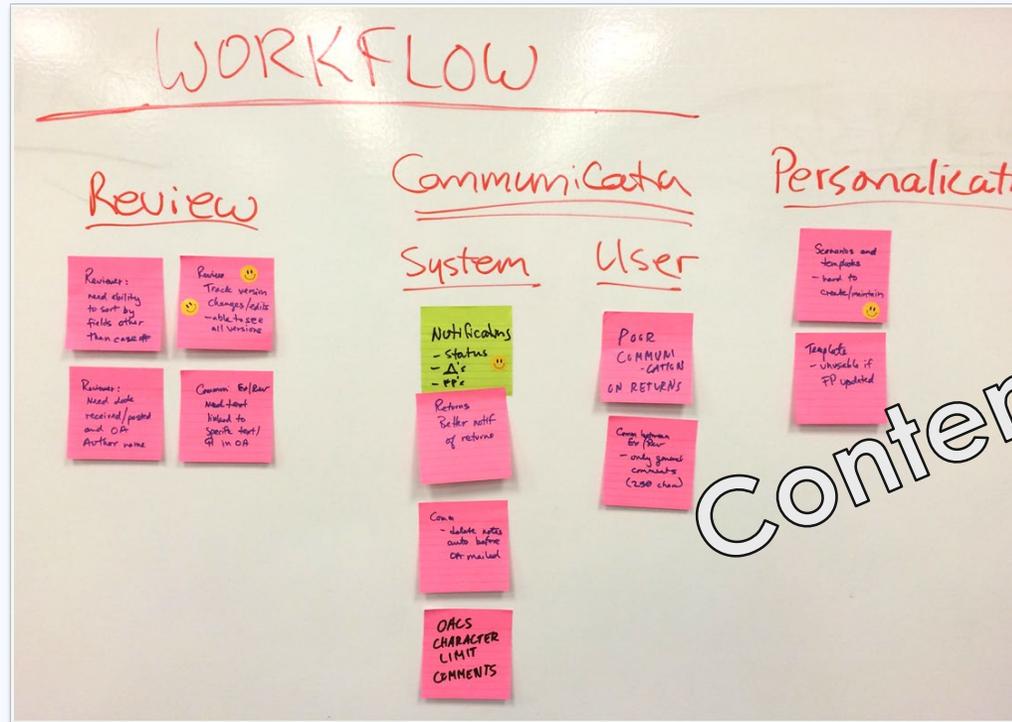
- Touchpoints

- Emotional aspects (feelings, decision making, Thinking)

- Potential Opportunities

Discovery Process

Identification of Themes and Opportunities – analysis of results to identify commonality



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Discovery Process

Identification of Themes and Opportunities

- From the facilitated focus group sessions - I identified some common themes/issues discussed by users
- Then I organized results into logical areas and distinguished the opportunities with the largest impact to users

OA Focus Group Themes and opportunities

COMPOSITION					TECHNICAL		REVIEW	COMMUNICATION	PERSONALIZE	
HELP	FPS	FORMAT	INSERT	ATTACH	SMART OA		System	User		
Timing is insufficient for certain functions (bulletins)	Art unit specific form paragraphs	Numbering gets messed up constantly	Complex equations – adding to OA	Documents – keep attached with case so available for future	Automation SMART OA	Available – determines applicability	Reviewer: Need ability to sort by fields other than case number	Notifications • Status • Changes • FPS	Poor communication on returns	Scenarios and templates – hard to create/maintain
"I can't recall how to create templates or scenarios..."	Hard to find form paragraphs	Copy/paste screws up numbering (custom FPS)	Currently use Snag-it to add figures to OA	Ability to attach all types of documents	Available – based on OA type	OA type – need favorite or "true" common list	Reviewer: Need date received/posted and OA author name	Better notification of returns	Examiner/Reviewer: only general comments (250 chars)	Template – unusable if FP updated
REF TOOLS • MPEP • Citations • Dictionary	Custom FP – lose link to original FP (+ changes)	Tedious editing form fields (no undo)	Use auto-correct to save and insert		Auto-populate forms, e.g. OA Summary	Validate OA – identify issues prior to posting/signing	Track version changes/edits – able to see all versions	Delete notes automatically before OA mailed		
Using chapter list as checklist/flow while writing OA	Changes to standard FP	Signature placement is erratic	Import text from previous OA		Allow change of OA type without starting over	Track which claims have been addressed auto	Examiner/Reviewer: Need text linked to specific text/para. in OA	OACS character limit comments		
No link to access eMPEP		*OAs as legal documents should have a standard look...	OCR of claims text to insert		Ability to "recall" items					
Search – hard to find old OAs										

OA focus group sessions
October 21-29, 2014

FAVORITED

Design Process

My design concepts/wireframes started with the results of research findings.

- I used the process flows that I created as a means to gain understanding and agreement with the users and stakeholders on current system and user processes
- Notes from my user session captured user feedback, task clarifications, and other insights from users to support my design activities
- On each user story I reviewed the requirements with the business owner to identify interface and logic specifics before commencing design. The wireframes were created to integrate seamlessly with the established look and feel of the application. Reviewed with the dev team and accessibility teams prior to seeking approval.
- When new or complex pieces were needed to be reviewed with client, a prototype was used to communicate with client the concepts and get buy-in.

Once I had a good background on the area, I would identify key components and do rough sketching.

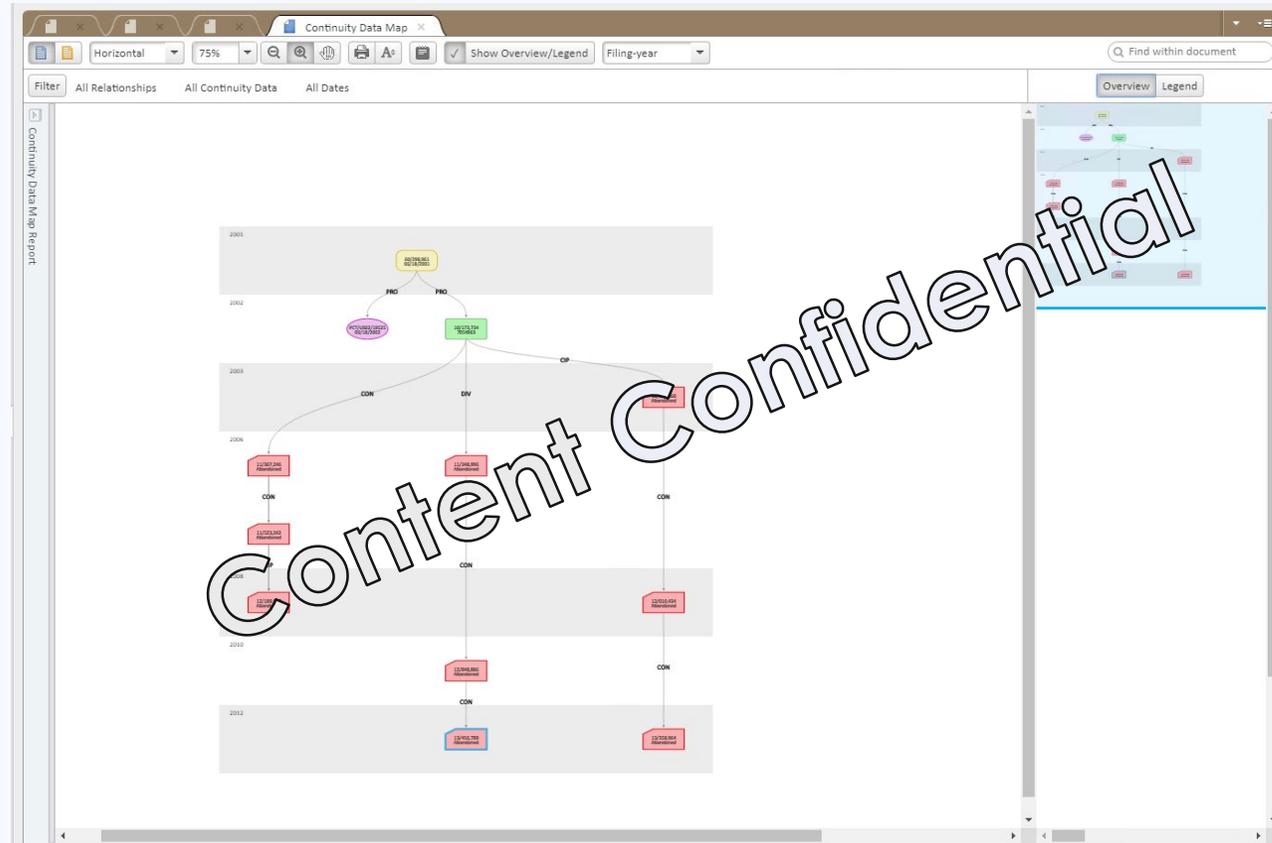
I designed each page to leverage the newly updated taxonomy which was based on topics rather than organization divisions. Together, they enabled improved browsing and searching activities.

Thumbnail	Title	App #	Days to Avg	Elapsed Days	Category	Ref. Count	Next Activity	% Score	Posting Date	Notes
	Surveillance camera appar...	12345678	-37	65	New	0/25/5/5		37%		Ipse numquam quisquep...
	Self-leveling camera	23456789	-2	30	Amended	1/25/25/5/5		96%		Mendus sus, asit vermat...
	Camera lens interface device	34567890	0	56	Special Law	75/25/5/5		100%		Si aiam aut euquei que x...
	Camera rotation plates	45678901	2	22	Cont. New	1/25/25/5/5		102%		Ipse numquam quisquep...
	Modular document camera	56789012	6					104%		Mendus sus, asit verma...

Design Process

Example Design – Map of Related

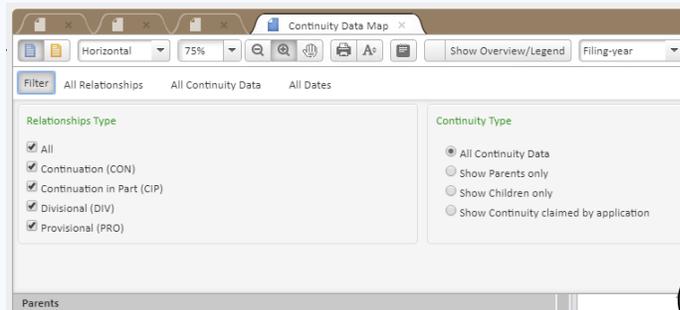
- A family (or Continuity Data) Map is an augmented display of patent application continuity data.
- It shows the relationship of the current application being viewed with other applications in the system.
- The types of applications and status of each application, filing date and relationship are part of the map being displayed .
- The new page needed to be able to display the information in a graphical depiction as well as provide the same information (for accessibility purposes) in text format.



Key design elements of design

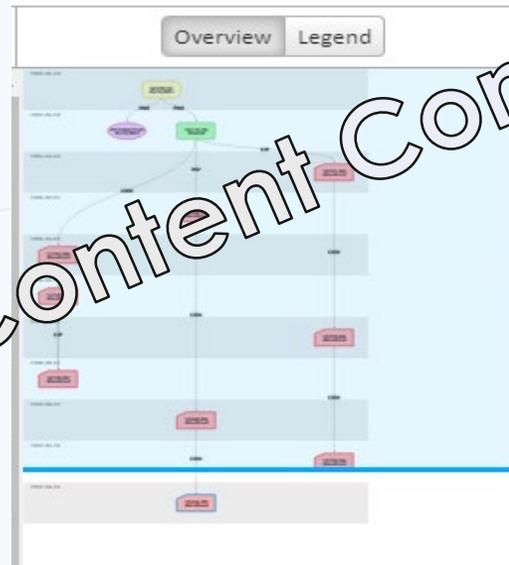
Filtering

- Focuses on only the relevant part of map based on key attributes:
- Filing date
- Relationship type
- Continuity type



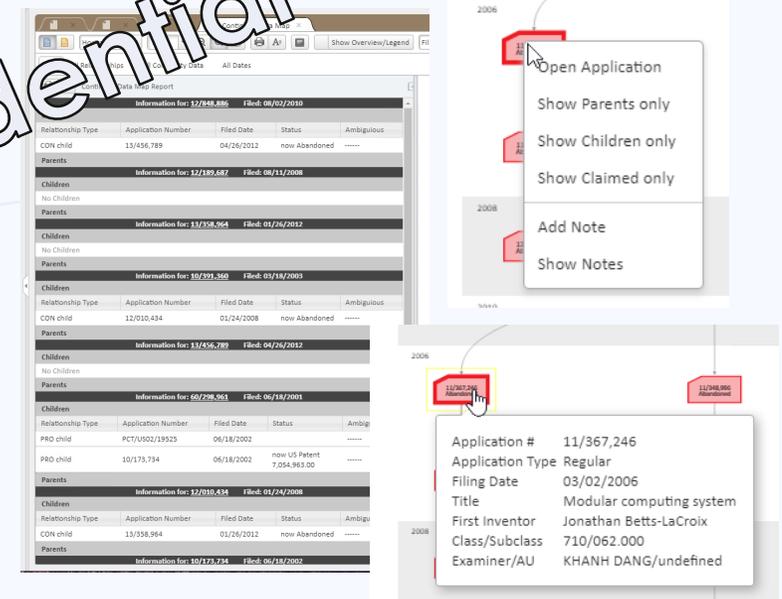
Map Overview

- For large maps allowed for easier navigation
- Toggle between overview and legend
- Collapsible to allow more space for map view

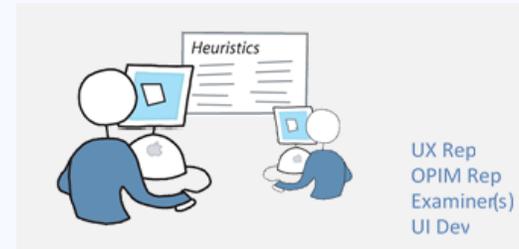
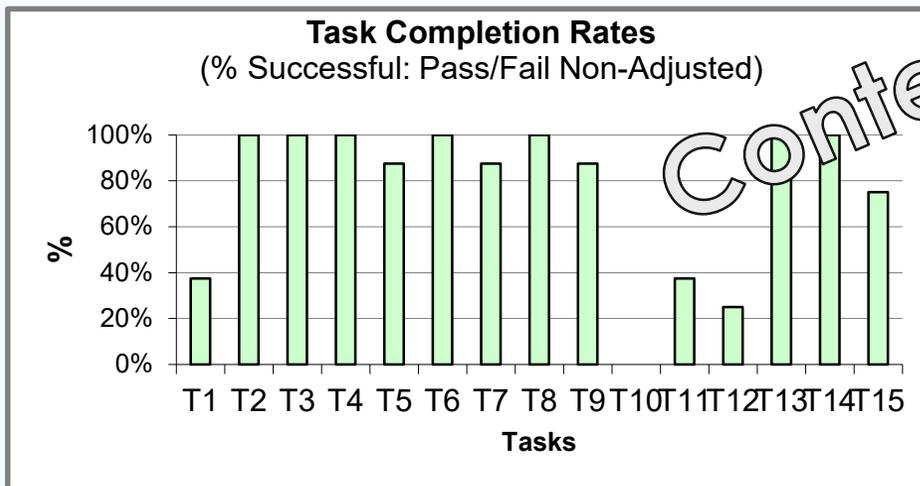
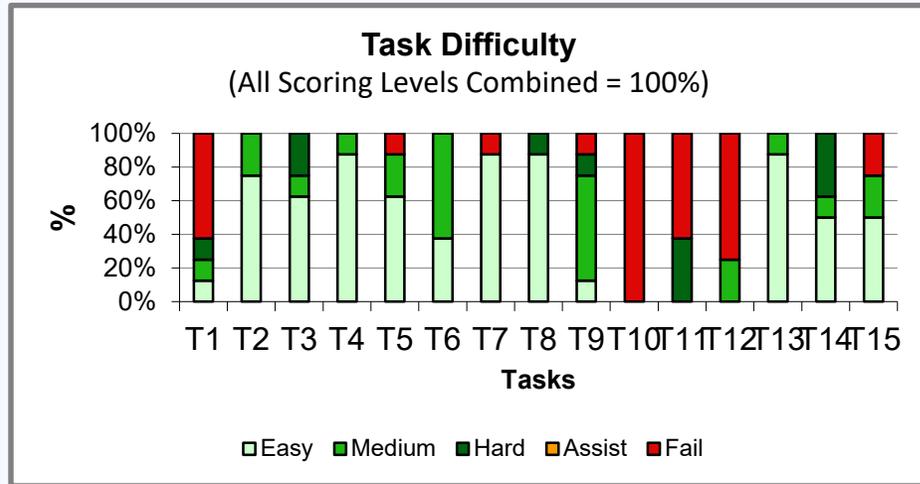


For accessibility:

- o Table view of graphical map had same information as graphical map
- o Context (right-click) menus for functionality and detailed information



Patent Examination System: Test Process/Results



- Facilitated usability session with users
- Created recommendations for improvements based on the findings from the test results
- Presented findings to stakeholders to gain approval/direction
- Incorporated recommendations into new designs as appropriate

Digital Transformation Project: Gateway Portal

Goal: Multi year project to transform B2B application. Establish an end client on-line user experience that is effective, appealing, and is acceptable by an appropriate sample of Intermediary firms that are direct clients

- Effective – end client “users” information needs are met with relative ease use.
- Appealing – end clients find the on-line experience appealing both graphically and through relative ease of use.
- Intermediary acceptance – minimally, the website can be branded with the intermediary's logo and color scheme and the intermediary finds the user experience design acceptable

Key Design Processes:

- Discovery/User Research
- Design

Design Role:

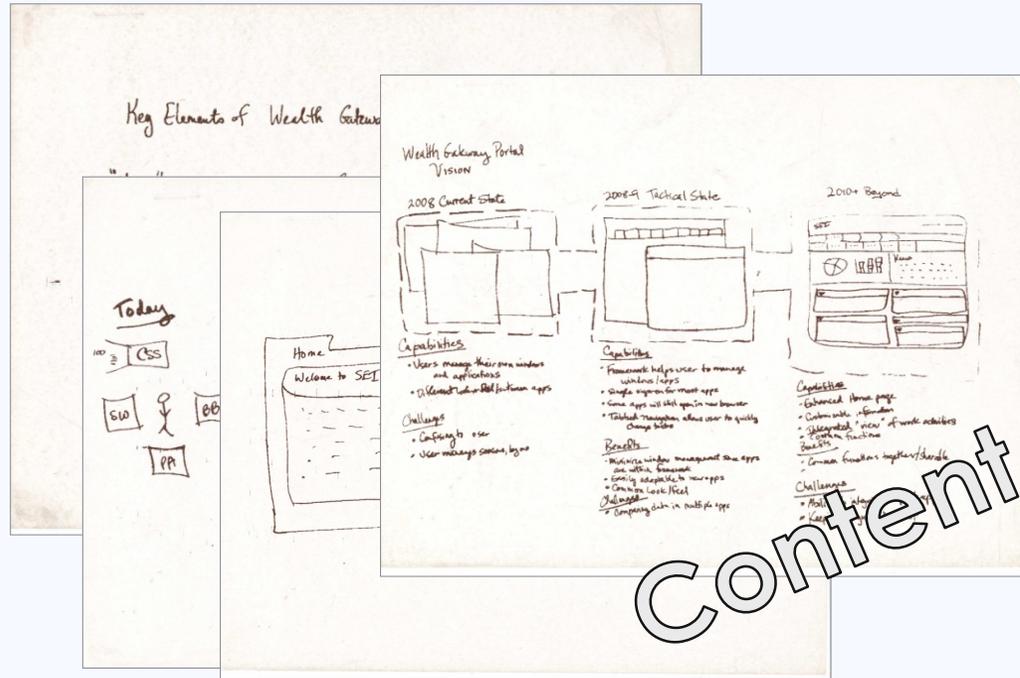
- Designer and Researcher providing research and design

Project Objectives

- The Gateway portal will provide a portal into the applications related to the main products
 - Provide a portal for front office users to access web based applications
 - Implement common Branding
 - Promote a common behavior across all applications
 - Bridge gap between current application and future global application design
 - Integrate applications through a single point of entry, e.g., portal with single sign-on
 - Improve usability of applications and user satisfaction
 - Win and maintain business

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Gateway Portal - Design Process



- Held brainstorming sessions with stakeholders
- Identified key elements of system
- Created high level sketch of home page and various detailed pages



- Created draft wireframes and overall navigation structure for application
- Final wireframes produced from iterative design sessions held with stakeholders

Gateway Portal Vision - Results

An improved End Client experience

- Enhanced user interface with improved navigation
- Bank branding flexibility
- Quick page responsiveness

An improved Intermediary experience

- Enhanced user interface with improved navigation
- A single point-of-entry to all relevant company applications
- Household and Book of Business Reporting
- Emphasize Asset Management capabilities
- Broad-based content delivery
- Reduced dependence on green screens
- Role-Based entitlements

Feedback/Take Aways

- Positive feedback from both prospective clients and current clients
- Kept current clients during re-contracting (95%)
- Won clients from closest competitor
 - Two largest clients of competitor converted to system
 - High level of user satisfaction
 - Sales said the newly designed system was **the most important factor** in our winning new business in the last 2 years

Website Redesign: Public Standards Organization

Goal: Project to modernize and streamline the website for a public standards organization to improve the efficiency of clients.

Key Design Processes:

- Discovery/Strategy
- Research
- Design

Project Objectives

Organize information to make it more findable and usable for clients

- Improve usability of website and user satisfaction
- Provide consistency and professional customer experience
- Deliver a personalized experience for clients
- Support collaboration between organization and clients
- Promote unique products and services

Design Role:

- Principal Designer and Researcher on key design areas, facilitating user research

Primary Design Responsibilities & Deliverables:

- Collaborating with stakeholders to identify requirements and solutions
- Working with a team(s) and business owners in Agile environment
- Writing user stories based on analysis and research into user needs
- Conducting user research to gain understanding of user needs
- Creating overall information architecture and content strategy for new website
- Creating wireframes for all page types within website for use with new branding

Public Standards Organization: Discovery Phase

Discovery Phase

- Worked with marketing director
- Held interviews with stakeholders
- Identified SWOTs:
 - Strengths
 - Weaknesses
 - Opportunities
 - Threats
- Created user profiles/personas for key system users

Persona 2: The Professional

Lisa

26 years old
3 titles in 3 years
Works at a mid-sized company
Uses the Internet every day

Strengths

- Strong leadership that provides a clear vision and direction
- Certain industries and members rely on GS1 US to be a true leader
- A focused approach and partner
- GS1 US has assembled a group of very talented and passionate people to provide its members with effective resources
- An innovative spirit drives GS1 US to be a true leader
- As a neutral party, GS1 US has

Weaknesses

- The world of GS1 US can be complex, confusing and hard to understand
- Lack of a consistent comprehensive message
- Efforts to communicate are viewed as weak
- Certain initiatives can be perceived as not serving industry-wide objectives
- Inconsistencies and gaps that exist within the organization

Opportunities

- To establish and build a B2G presence in the market
- Need to develop and offer tools and resources that will help industry to GS1 US
- Add value to GS1 US value proposition
- Engage with each core industry vertical in a manner that is specific to each
- Leverage the "neutrality" card in order to continue to bring industry together
- Better GS1 and MO working alliance and integrated communication
- Continue to develop and expand a B2C presence in the market place

Threats

- 35-year legacy of being a CPG/Retail organization
- To a lot of members, GS1 US is perceived as a cost-to-do-business mandate
- A lot of members don't see value in services and resources outside of the prefix
- Some initiatives appear to evolve without a strategic foundation in place
- Innovation and technologies that can and/or could pose a threat (support, guidance, resources and other constituents' minds)
- Organizational changes over the years have resulted in a shift in process
- Personnel knowledge base has some limitations

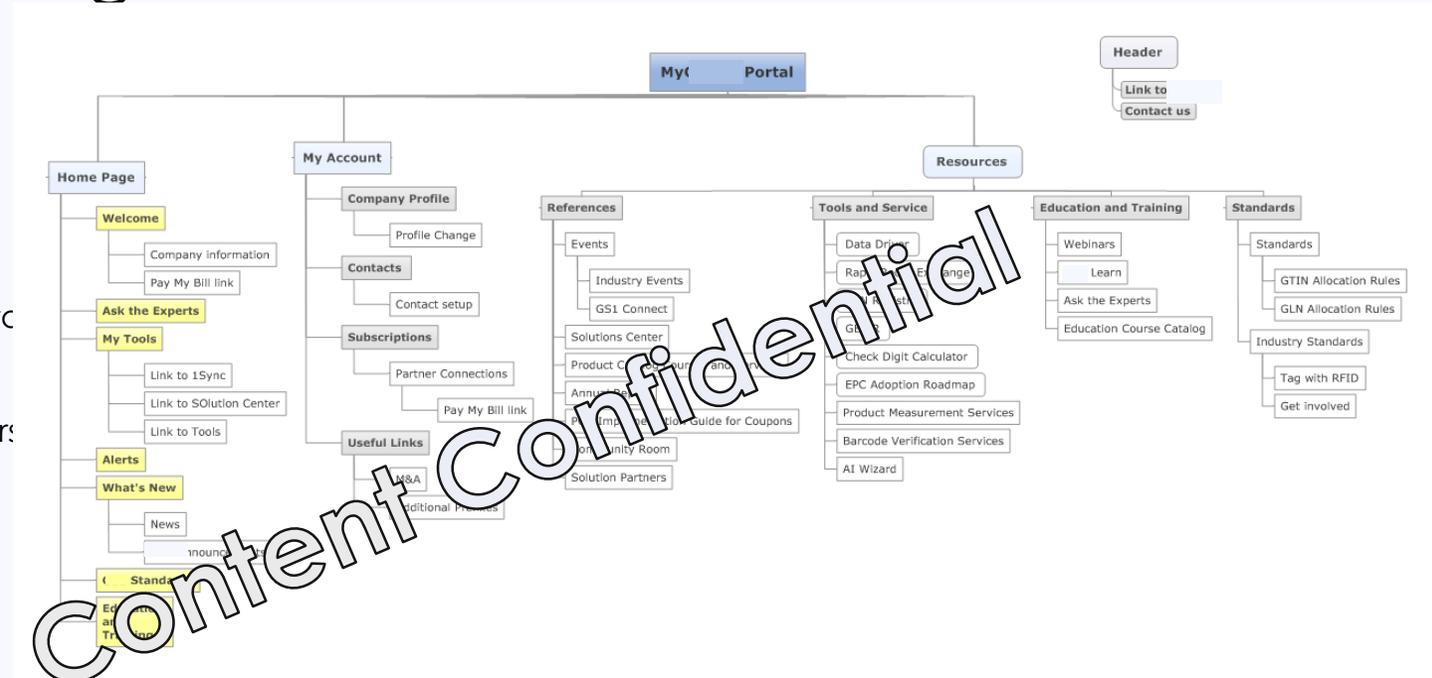
Im

40 years old
CTO of a large hospital on the East Coast

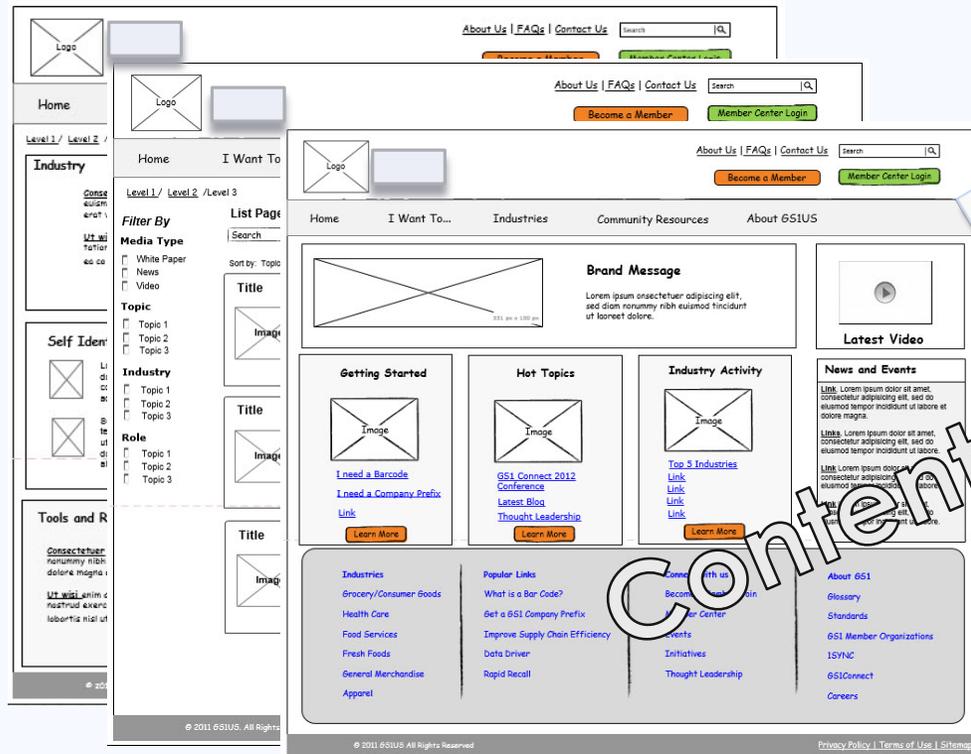
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Public Standards Organization: Research

- Facilitated workshops with project team/stakeholders to understand current processes and desired system functionality
- Audited content inventory to identify content groups and uncover metadata available for filtering and grouping
- Conducted workshop with stakeholders to gain insights on each stakeholder's mental model of the content organization which also sparked discussion and further refinement of requirements
- Revised information architecture to reflect content inventory findings and support the refined requirements



Public Standards Organization: Design

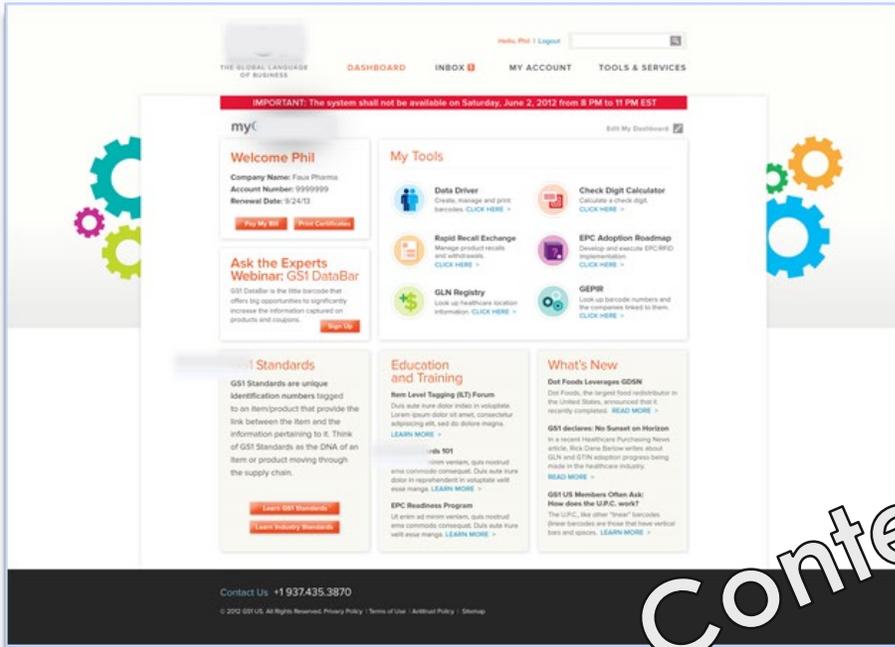


Created draft wireframes of home and to improve the design of the content and provide flexibility for content creators



Sample pages that incorporates new company branding and content

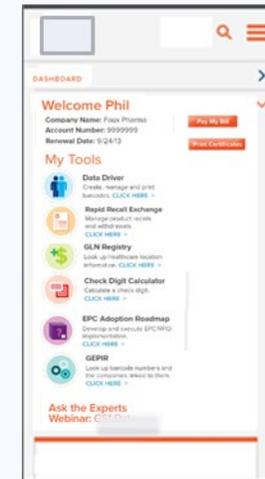
Public Standards Organization: Responsive Designs



Computer



Tablet



Mobile

Sample pages that incorporates new company branding and content across multiple devices

Usability Study: Design Validation

Goal: To test design across international clients, identifying design and usability issues and providing recommendations for implementation

Key Design Processes:

- Research
- Design Recommendations

Project Objectives

- Identify major themes for each alternative
- Determine the usability of major functionality
- Provide recommendation on design changes

Design Role:

- User Researcher

Primary Design Responsibilities & Deliverables:

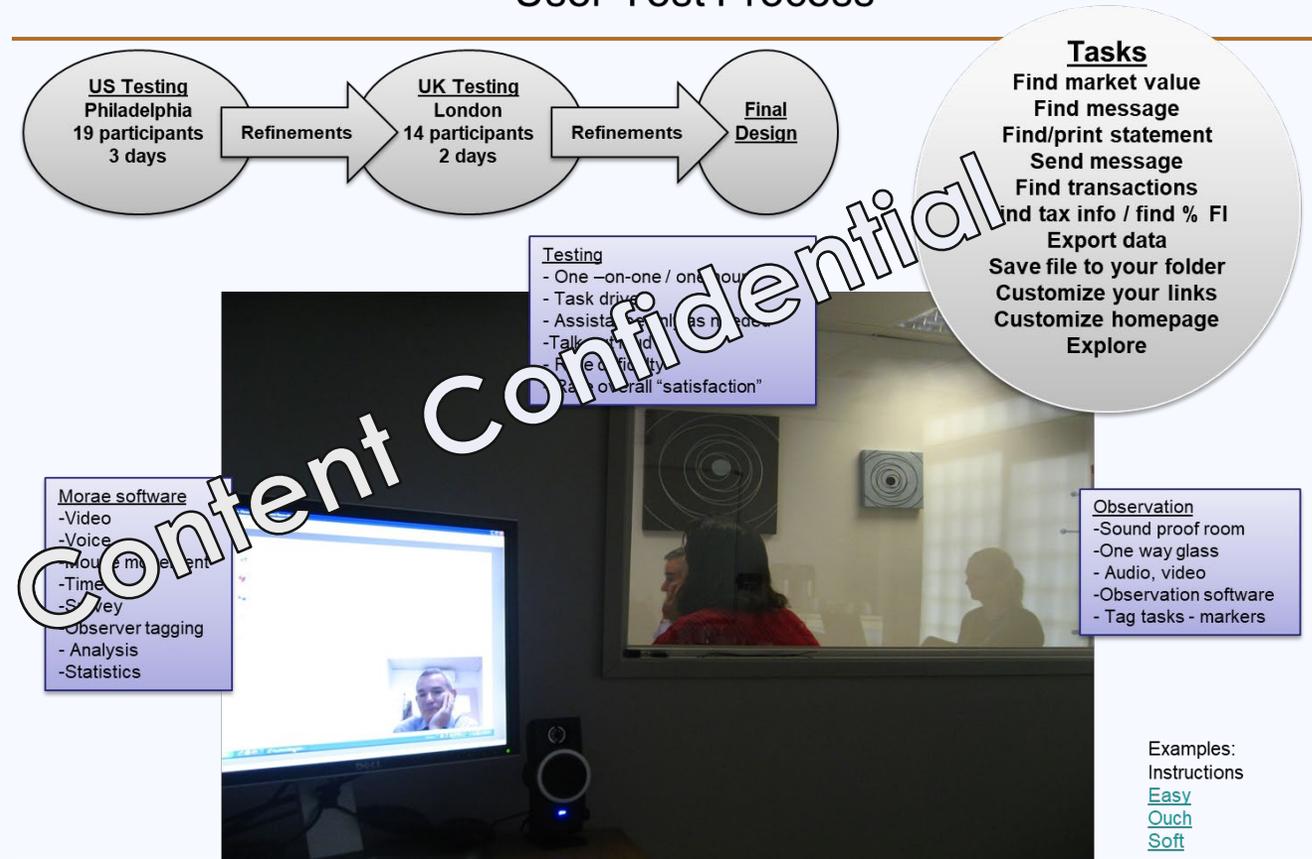
- Designing testing plan including identifying task scenarios
- Recruiting, screening and scheduling test facilities and participants
- Analyzing test results
- Making recommendations based on results from data

Design Validation: Testing Process

Study Background/Structure

- In person moderated test structure
- Used TechSmith Morae software to capture session data
- One-on-one sessions with 33 participants from US and UK
- Collected data on:
 - Task Difficulty
 - Errors
 - Time on Task
 - Completion Rate
 - User Satisfaction
 - Usability
 - Learnability

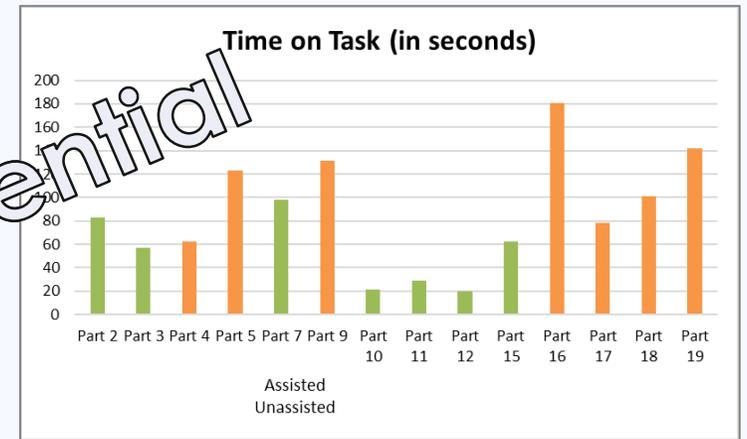
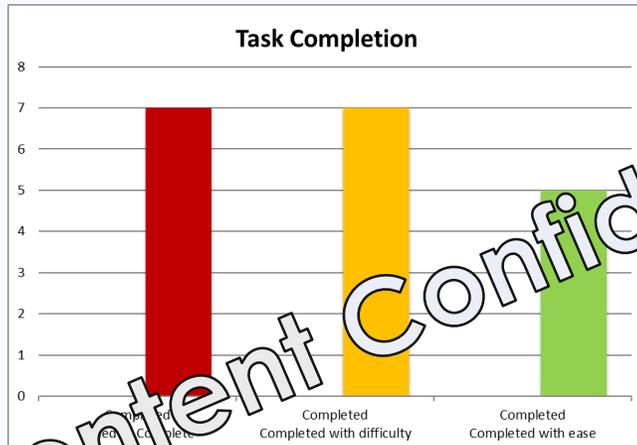
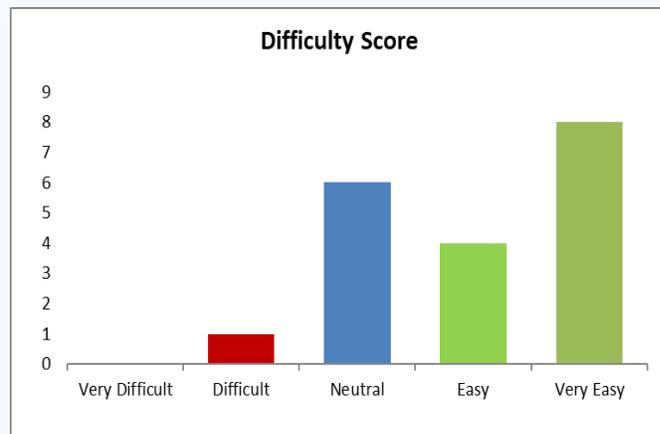
User Test Process



Design Alternative: Research Results for Single Task

Task 7 –Find tax information (gains/losses)

- Users clicked on Statements and Tax but couldn't find tax info – information was in third level of navigation



Task Difficulty

- Task difficulty was similar for many of the tasks, however, the key tasks of navigation and communication was easier for Design Alternative 1.

Task Completion

- Task Completion was much better for Design Alternative 2. However, some tasks were not completed for either alternative.

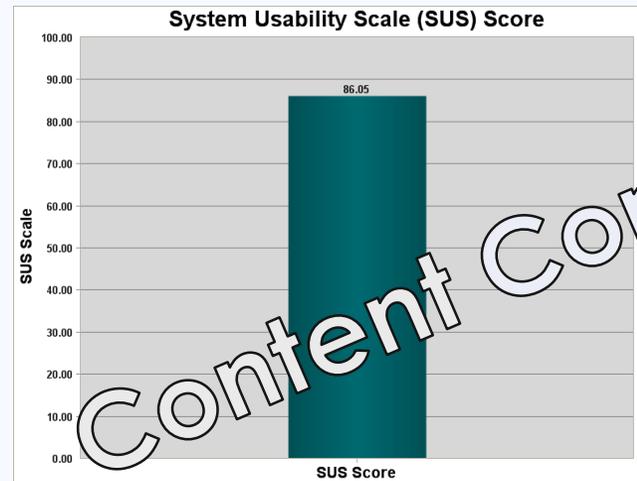
Time on Task

- Task time varied greatly with 5 people never completing task so are not included
- Showing Assisted versus Unassisted

Design Validation: Key Findings & Recommendations

Key Findings

- Easy was most common theme
- Overall SUS rating of 86% reinforced by the user comments of easy and user friendly



Design Change Recommendation

Key Issue / Underlying Cause	Proposed Design Change
Task 6: Account activity not found Underlying cause – secondary navigation is not easily visible	Redesign navigation for visibility Make visual indicator of sub-tab more prominent Make visual indicator of main tab more prominent
Task 8: Tax related information not found Underlying cause – users did not see the tax information	Redesign navigation for visibility Make visual indicator of sub-tab more prominent Make visual indicator of main tab more prominent
Task 9: Apply file to folders not easily found / not understood Underlying cause: too many buttons on that page – not well organized – too crowded	Relocate buttons in one location (top right) – possibly switch to text links only – stacked vertically
Task 5: Send Message (to advisor) link not found Underlying cause: user expected it within communication section	Include within messages pages
Task 7: Export data not easily found / understood Underlying cause: not many users do this today	While not relevant to underlying cause – will relocate export button to be closer to table of data Include instructions in HELP section
Task 11: Homepage portlet user priority Underlying cause: user preference	Change default portlets on homepage to match most important information to user

Additional Samples - Mobile Design Wireframes

Key Design Processes:

- Research
- Design

Project Samples

From the following projects

- Job Search
- Ecommerce

Design Role:

- UX Designer
- User Researcher

Primary Design Responsibilities & Deliverables:

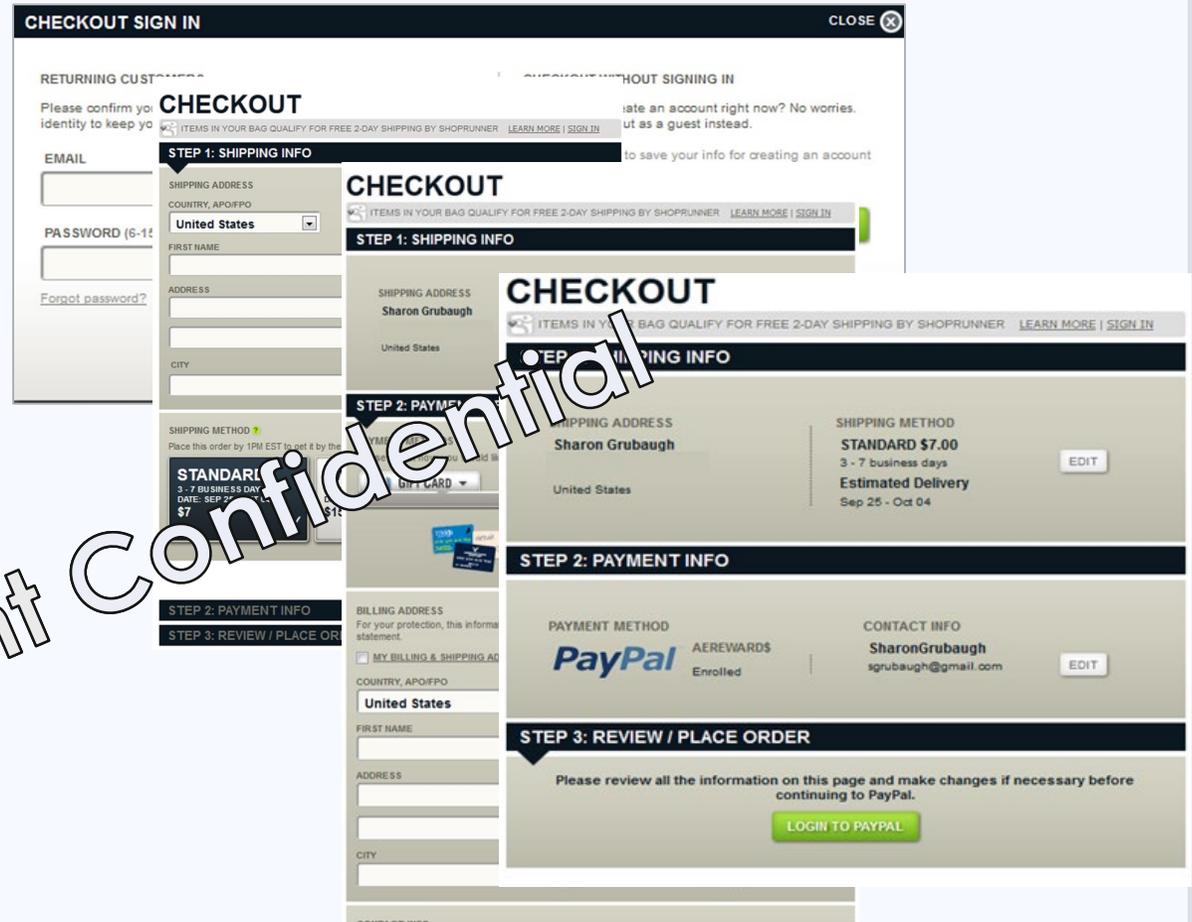
- Create compelling mobile designs for various applications

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Mobile Design



Low fidelity wireframe samples – search job opportunities



High fidelity wireframes – ecommerce



Thank you for taking the time to review!

Sharon Grubaugh

UX Design Strategist/Consultant

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